WEBINAR

EXPLORING CONTINUITY VS. SUCCESSION



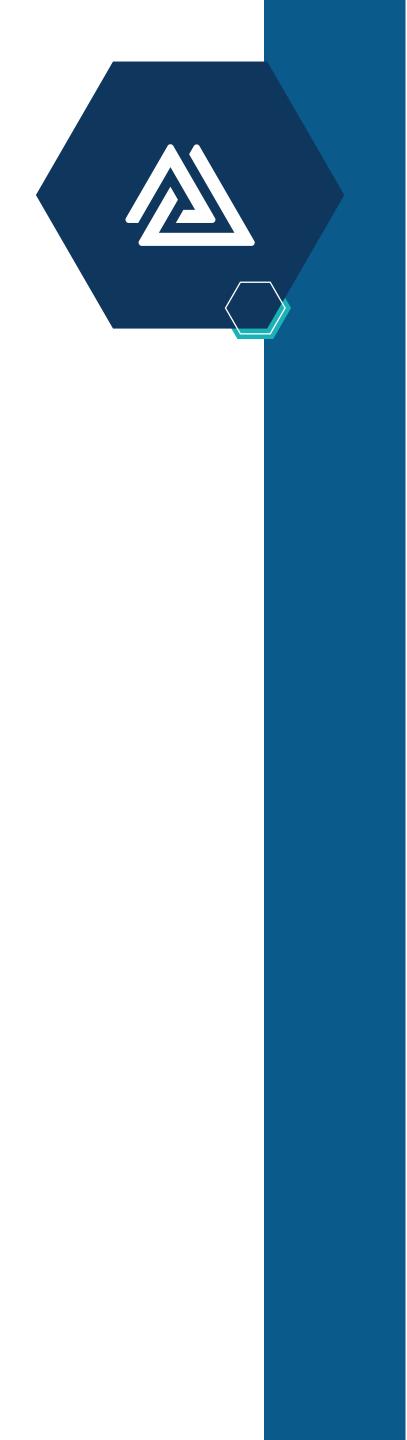
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TODAY'S PRESENTERS



KEVIN GOSERUD, CFA VP of Consulting





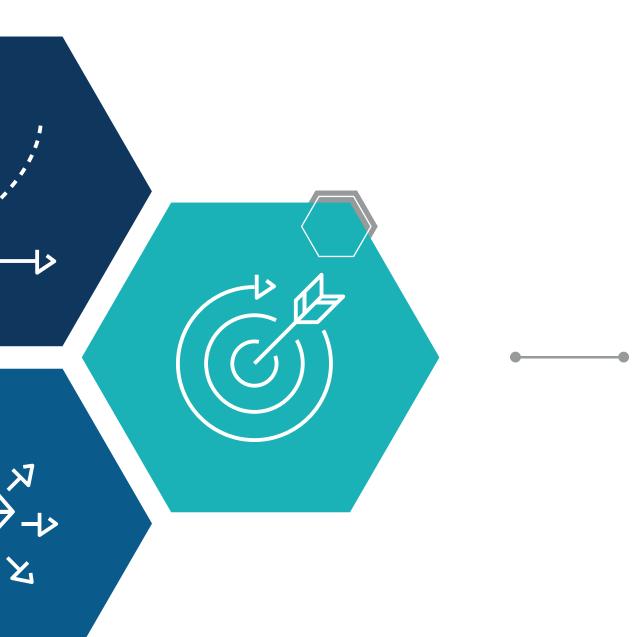
MALLORY BOUTIN, MBA Consultant

LET'S COVER THE ESSENTIALS

Fundamentals

Tools & Resources





Purpose



CONTINUITY VS. SUCCESSION





A thoughtful plan that looks beyond a personal endgame strategy by creating the appropriate structural elements to support the growth and profitability necessary to attract, retain, and reward a multigenerational team of owners.



SUCCESSION



Founding Owner Planned Owners **Potential Owners**

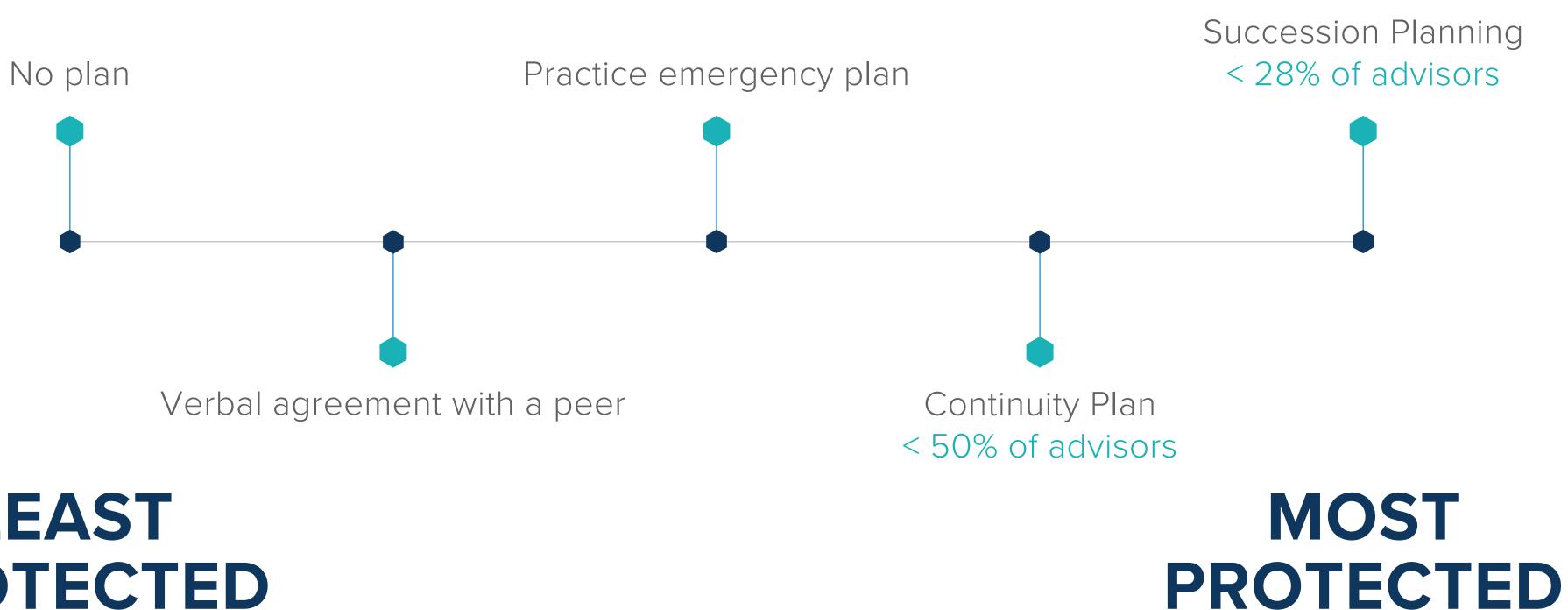
CONTINUITY

advisory career.

- A required plan to protect against sudden death or disability.
 - **Regardless of your practice size or** career path, determining the value of your business and creating a plan to protect it is the single most important step you can take for the future of your

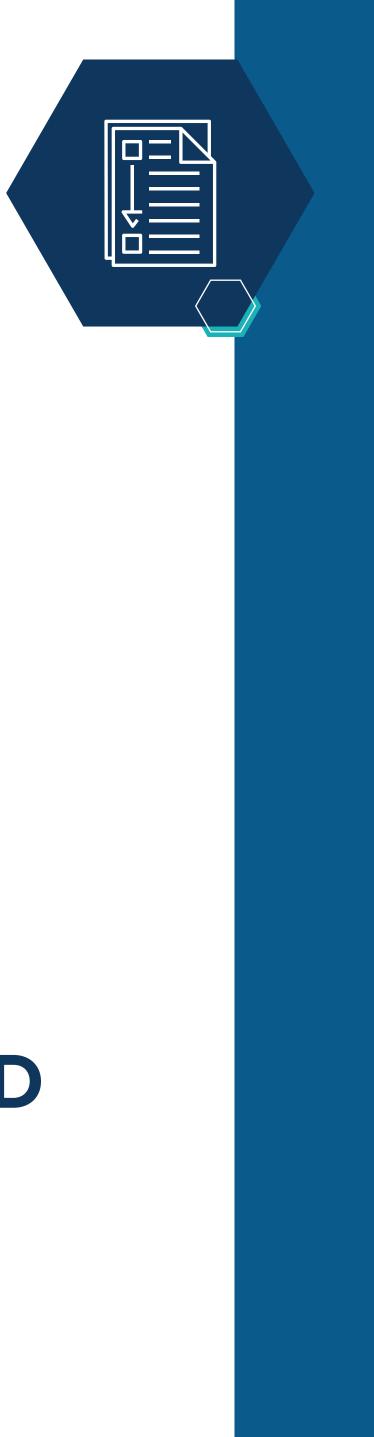


PLANNING SPECTRUM



LEAST PROTECTED

Credit: Cerulli & Associates



Only 15% of advisors know their business value.

Only 10% of advisors have a written, executable, continuity document.

Clients expect advisors to protect their assets.







IMPORTANCE OF CONTINUITY

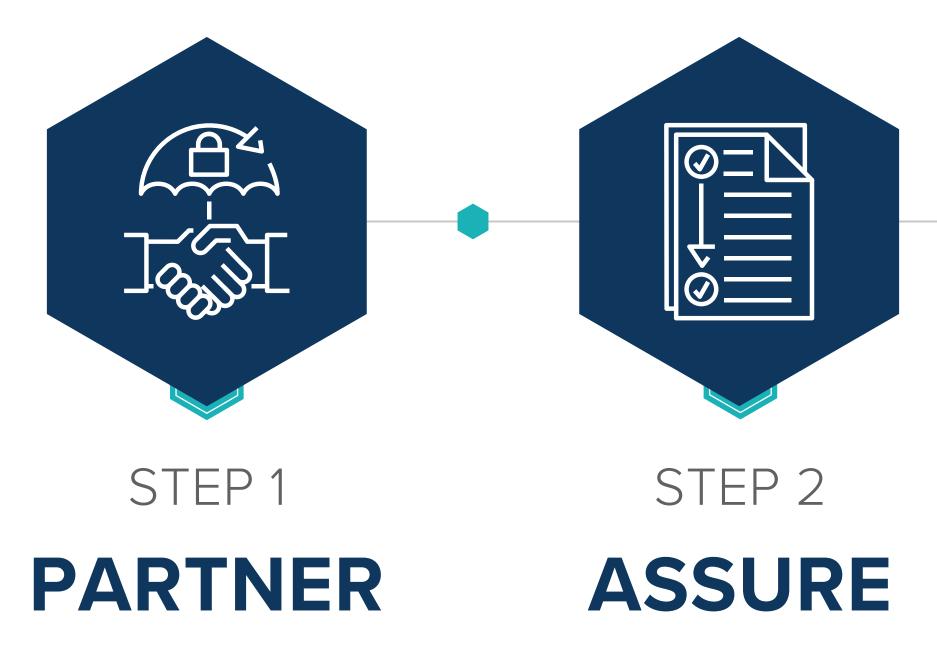
- Protect your clients & their assets Protect your team Protect your family

- Protect your value



It's about documenting what you want to happen because you will not be actively participating in the process.

4 STEPS TO SUCCESS P.A.V.E.



Find a qualified & licensed partner Ensure proper FIT Formalize in writing Define terms Clarify deal terms

(STEP 3 STEP 4 VALUE ENGAGE

Complete annual valuation Ensure financing

Understand & prepare Document sale price Review & update annually Communicate the plan

CONTINUITY PLANNING -A CORE ELEMENT OF EMSTM

Equity Management Solutions[®] is a membership program designed to support advisors on their journey for protecting, growing and transforming their business.

EMS[™] ESSENTIALS

- **ANNUAL MARKET VALUE ANALYSIS**
- ANNUAL CONTINUITY PLAN WITH UPDATES
- **ANNUAL COACHING CALL**
- **ACQUISITION NOTIFICATIONS**
- **EXCLUSIVE MEMBER TOOLS AND RESOURCES**

EMS[™] PROFESSIONAL

- ASSESSMENT OF BUSINESS' EQUITY VALUE
- **ANNUAL COMPREHENSIVE BENCHMARKING REPORT**
- **ANNUAL CONTINUITY PLAN WITH UPDATES**
- **CONTINUITY PARTNER MATCHING**
- **KPI CONSULTING**
- **ACQUISITION READINESS TOOLS**
- PRIORITY ACQUISITION NOTIFICATIONS + UNLIMITED INQUIRIES
- **ANNUAL MARKET ASSESSMENT OF AN ACQUISITION TARGET**
- **EXCLUSIVE MEMBER TOOLS AND RESOURCES**
- **EXPERT INDUSTRY STUDIES AND DATA**

CONTINUITY & SUCCESSION GO HAND IN HAND

Continuity Plans are not Succession Plans.

occurs with your guidance and participation.

Continuity is a good rehearsal for succession.

Continuity + Succession = Ideal

- Continuity occurs in your absence, while Succession



- **Owners** exit on their own terms.
- **Successors** grow into their roles.
- Client relationships are preserved.
 - **Company** profit and value optimization.

BENEFITS OF SUCCESSION





SUCCESSION



- Succession planning is not about winding down and walking away, or about selling what you've built.
- Continued involvement helps: Position successors to thrive **Recognize incremental payouts** Transition the client relationships

INTERNAL SUCCESSION : **KEY CONSIDERATIONS**

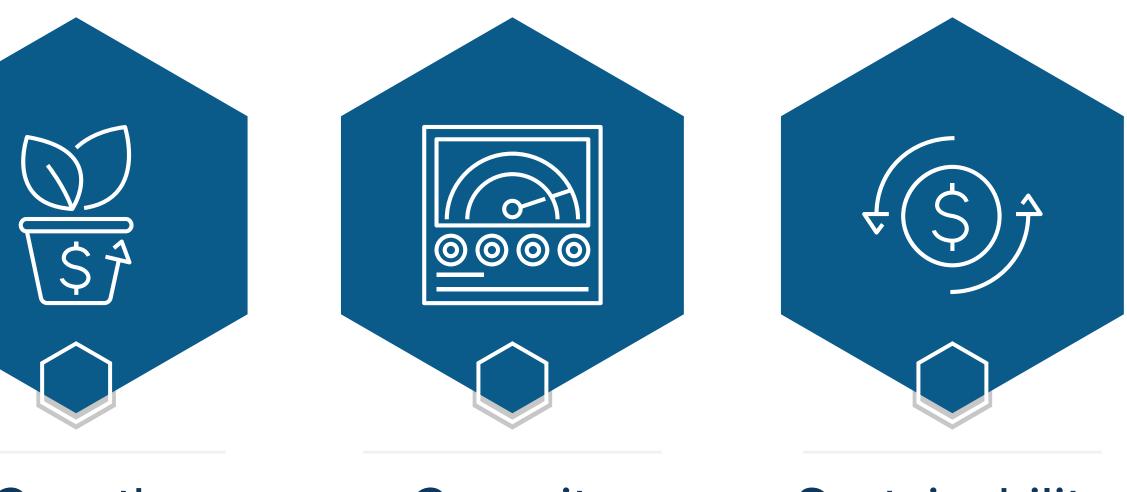


Battle for Talent

Control







Growth

Capacity

Sustainability

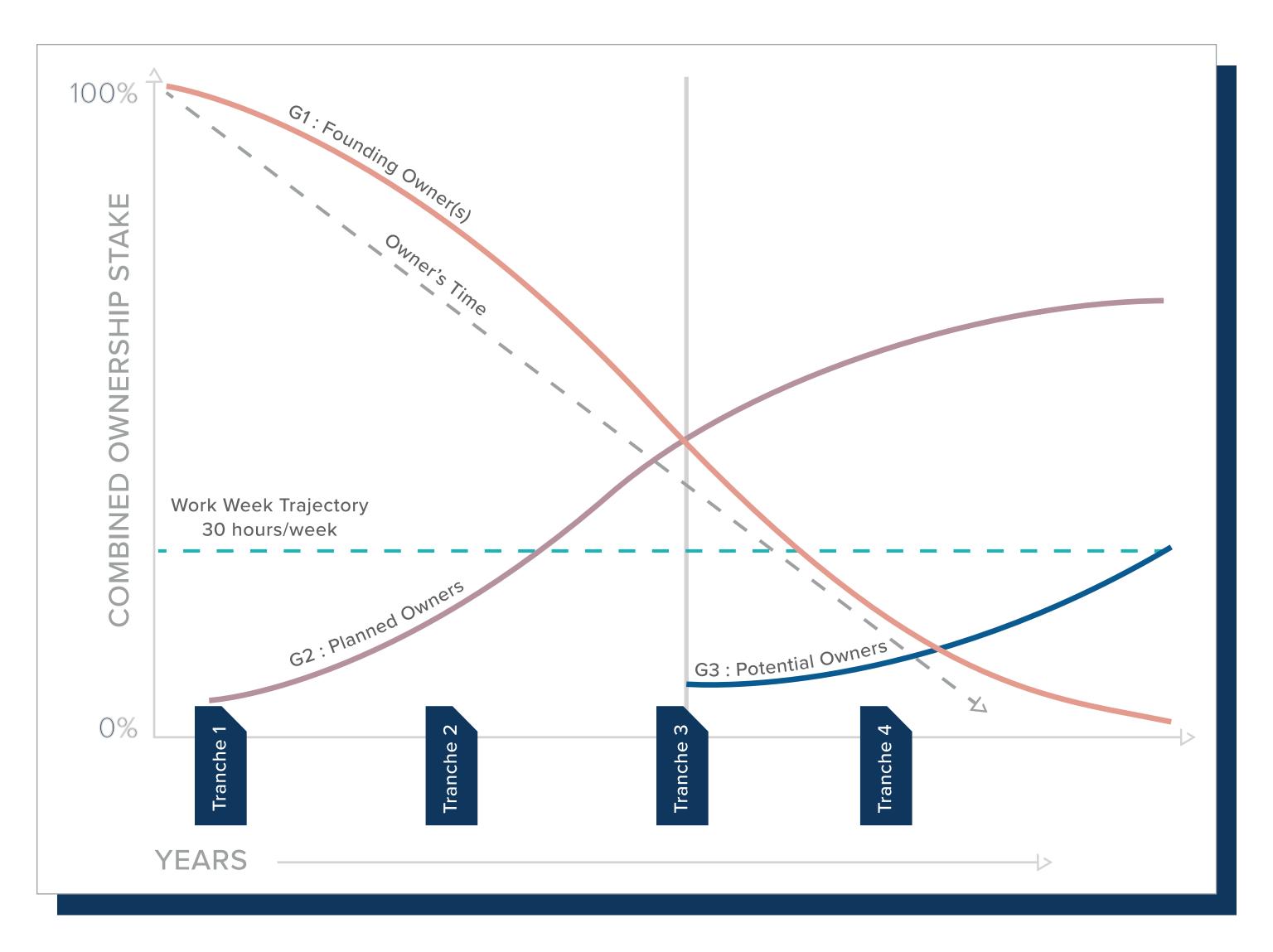


FP TRANSITIONS APPROACH: **SUCCESSION PLANNING**



ONGOING SUPPORT

SELLING IN TRANCHES





OUR BEST ADVICE: **START EARLY**

A 10-15 year runway is recommended for most succession plans.

The goal is to have open communication between the buyers and sellers.









LET'S HAVE A CONVERSATION

